ARTICLES OF INCORPORATION
OF
WALT DISNEY DIRECT-TO-CONSUMER & INTERNATIONAL

MAY 25 2018

FIRST: The name of this Corporation is Walt Disney Direct-to-Consumer & International

SECOND: The purpose of this Corporation is to engage in any lawful act or activity for which a Corporation may be organized under the General Corporation Law of California other than the banking business, the trust company business or the practice of a profession permitted to be incorporated by the California Corporations Code.

THIRD: The name of this Corporation's initial agent for service of process in the State of California is:

Corporation Service Company which will do business in California as
CSC-Lawyers Incorporating Service

FOURTH: The street address and mailing address of this corporation is:

500 South Buena Vista Street
Burbank, CA 91521

FIFTH: The total number of shares which the Corporation is authorized to issue is Ten Thousand (10,000) common shares, $.01 par value per share.

IN WITNESS WHEREOF, the undersigned has executed these Articles this 25th day of May, 2018.

[Signature]
PAUL C. CHANG
Incorporator